



Legal Structure

Group Companies resp. Reporting Units
Basis for consolidation in SEM-BCS

- RUAG Schweiz AG**
 - RUAG Aerospace Services GmbH
 - Mecanex USA Inc.
 - RUAG Aviation Malaysia SDN BHD
 - RUAG Australia PTY Ltd.
 - RUAG do Brasil Serviços Aeronáuticos Ltda
 - CFS Engineering SA
- RUAG Schweiz AG**
 - RUAG Space AB
 - RUAG Space GmbH
 - RUAG Space Finland OY AB
 - RUAG Space USA Inc.
 - Arianespace SA
 - HTS GmbH
 - Arianespace Participation
- RUAG Schweiz AG**
 - RUAG Aerospace Structures GmbH
 - RUAG Aerostructures Hungary Zrt.
- RUAG Schweiz AG**
 - GEKE Schutztechnik GmbH
 - RUAG Defence Deutschland GmbH
 - Glückauf-Logistik GmbH
 - RUAG Defence France SAS
 - RUVEX AG
 - RUAG Simulation Company LLC
 - Aionav Systems
 - VDL RUAG Shelters B.V.
- RUAG Ammotec Deutschland GmbH
- RUAG Ammotec GmbH
- RUAG Ammotec AG
- RUAG Ammotec Schweiz AG (ex Glaser)
 - Norma Precision AB
 - RUAG Hungarian Ammotec Inc.
 - RUAG Ammotec USA Inc.
 - RUAG Ammotec UK Ltd.
 - RUAG Ammotec France
 - RUAG Ammotec Austria GmbH
 - RUAG Ammotec Benelux BVBA
 - RUAG Industrie e Comercio de Municoes Ltda
 - Gytorp AB
 - Brünig Indoor AG
 - Visier Medien Holding AG
- RUAG Holding AG
 - RUAG Deutschland GmbH
 - RUAG Sweden AB
 - RUAG Holding France S.A.S.
 - RUAG Holding USA Inc.
 - RUAG Corporate Services AG
 - RUAG Real Estate AG
 - RUAG Environment AG
 - Brings! AG
 - Nidwalden Airpark AG
 - Nitrochemie AG
 - Nitrochemie Wimmis AG
 - Nitrochemie Aschau GmbH
 - Alpar AG
 - InnoCampus AG

2 market segments **5 divisions (operating segments)** **14 Business Units**
1 Service Unit

RUAG Group, legal structure as per 1st December 2016

- Company type**
 H = holding company
 P = production company
 V = sales company
 RR = real estate company
 Rec = recycling company
 M = management company
 E = purchasing company
 CS = Corporate Services
 I = inactive company

- = tax consolidation Sweden
 ■ = tax consolidation Germany (Organschaft)
 ■ = tax consolidation USA (in preparation)
 ■ = Aufsichtsrat

Company name
 Country / domicile / SEM-BCS No.
 RUAG share / (type)

① Owner with 50% each are RUAG Ammotec Deutschland GmbH and RUAG Ammotec GmbH

